



# The Fred Factor: How One Man Changed the World Through His Family

*Grant F. C. Gillard*

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This book was presented to Fred Farris on the occasion of his 90th birthday. Created by his son-in-law, the collection of family remembrances represents a memoir of the impact and influence Fred Farris has on his family. From his humble upbringing in St. Louis to his successful rise in Kansas City, Fred has influenced his family and inspired them in their challenges.

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